

## **SUSTAINABLE COMMUNITIES**

### **RES Detailed Action Plan**

**April 2008**

**RES Target 14 – Sustainable Communities**  
**Enable more people to benefit from sustainable prosperity across the region**  
**and reduce polarisation between communities of geography and interest**

#### **1. PURPOSE OF THIS PLAN**

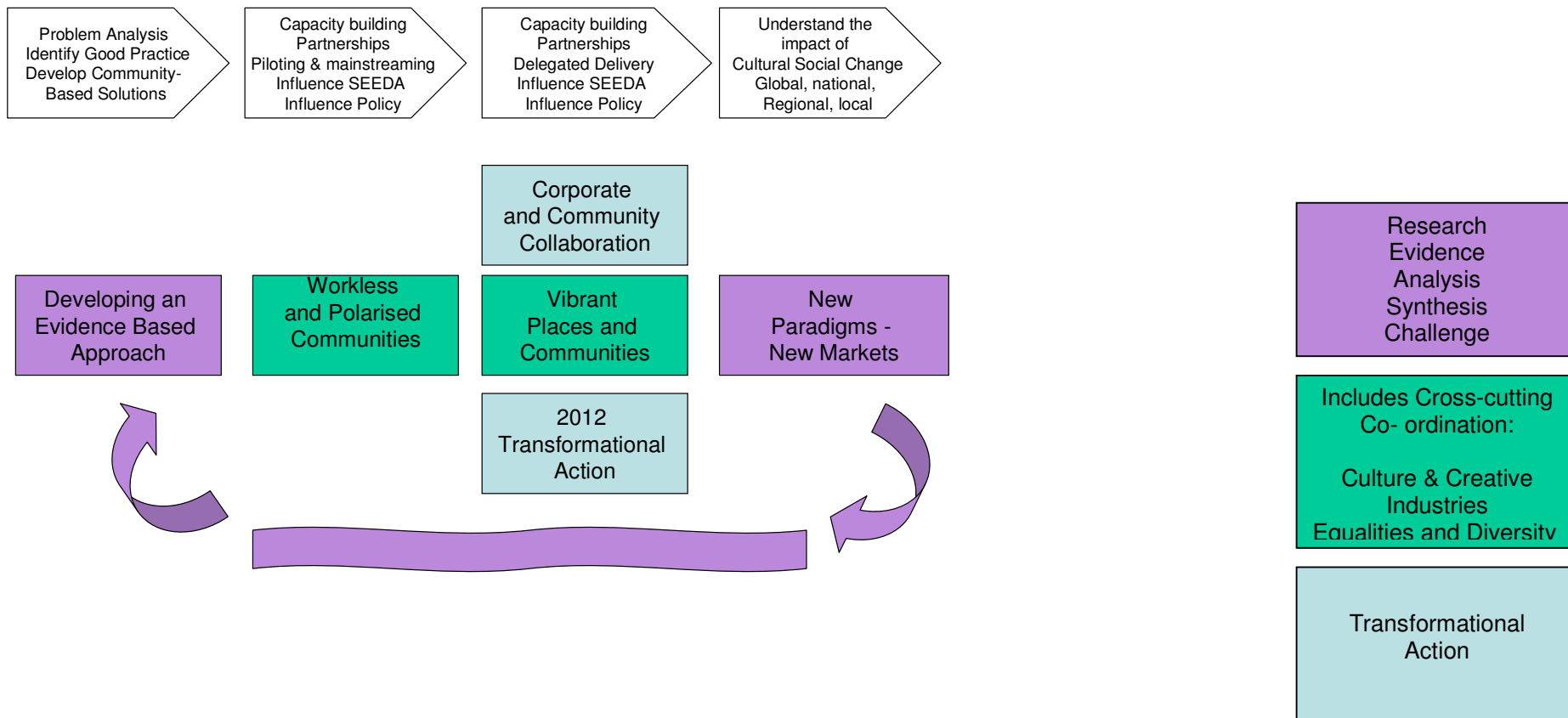
This is a detailed Plan outline the actions of SEEDA and its partners for the delivery of the Sustainable Communities Target in the Regional Economic Strategy and RES Implementation Plan. The Culture, Communities and Consumers Team at SEEDA are the Target Sponsor for the Sustainable Communities Target. SEEDA's sponsoring role is to provide overall co-ordination and linkages between the following aspects of sustainable communities:

- Social Economy
- Inclusion, Equality and Diversity
- Health
- Culture and the Creative Industries
- VCS Sector

SEEDA will convene and provide the chair and secretariat for a RES Sustainable Communities Delivery Group drawing on leaders for each of the above strands. SEEDA will also contribute resources to the delivery of the priority actions set out in the RES Implementation Plan through its Corporate Plan Programme of Communities and Culture. This programme also includes the SEEDA's activities for leading the a) Equalities and Diversity cross cutting Action Plan, b) Culture and the Creative Industries Cross Cutting Action Plans and c) Lead role for the 2012 Transformational Action. The diagram below summarises SEEDA's contribution to the delivery of the Sustainable Communities Target:

## Sustainable Communities Programmes

SEEDA ACTIVITIES to Enable More People to Benefit from Prosperity and Reduce Polarisation between Communities



## 2. SEEDA'S CONTRIBUTION TO RES TARGET 14 – SUSTAINABLE COMMUNITIES

### **An Evidenced Based Approach**

The Culture, Communities and Consumers Team cover a broad socio-economic, cultural and health related policy remit for the RDA, spread across a greater number of government departments. As economically related research work will be managed centrally within SEEDA, staff within the Culture and Communities Team will develop strong and robust briefs with a wide range of external partners. Alongside this SEEDA will support and work with other partners leading on the development cultural, social and health research and evidence e.g. the Cultural and Health Observatories. The Team will work with a range of partners to analyse and advise on emerging government's policy and its implications for the delivery of the RES.

In addition SEEDA will continue to invest in the Cultural Observatory, helping them to strengthen the link between cultural evidence bases and economic data. This will include monitoring the Cross cutting RES Action Plan in respect of its contribution towards the RES Objectives of Growth, productivity, Ecological Footprint and Quality of Life.

Research will also include assessing the impact of **current** social and cultural policy developments and their impact on services and products in the social, health and cultural economies e.g. the growing policy area of obesity and independent living. For example, independent living aids are a massive area of growth, which currently stands at 87 billion a year. This will expand as the government moves towards a customer choice model for providing benefits to disabled people, by providing personal accounts to purchase goods and services.

Increasingly, SEEDA's activities will need to be informed through a locally aware process e.g. with sustainable communities being the driver in physical infrastructure work. This means creating sufficient staff capacity in the Culture, Communities and Consumers Team to work more collaboratively with the Area Teams. High priority needs to be given to integrating the Sustainable Communities target with the Coastal Strategy and Diamonds for Growth activities.

### **Workless and Polarised Communities**

Pro-active and creative approaches will be required to develop and pilot new solutions that address economic inclusion, economic polarisation, and create mixed communities. SEEDA's efforts need to focus on "thinking outside the box", challenging past traditional approaches and mainstreaming interventions that have been shown to work in the south east context.

The Culture, Communities and Consumers Team will draw together South East expertise, as well as good practice elsewhere, to support local partners (public, private and voluntary) to identify solutions to worklessness and polarisation in communities. The programme will have a number of phases, focusing initially on drawing on evidence and synthesising solutions. These will then be tested, challenged and developed through Expert Panels that draw on local, regional, national and international expertise. The focus will be on community based interventions that go beyond traditional provider driven solutions through employment and inclusion agendas.

In years 2 and 3 LAAS will be invited to develop pilot solutions as appropriate to their locality. Findings will be used to inform other RES activity e.g. Employment, Enterprise, Physical Development. They will also be used by SEEDA to influence policy makers and provide service deliverers with practical examples of successful intervention. As well as tackling worklessness and contributing to growth and productivity, community based solutions will also be expected to deliver multiple outcomes e.g. community cohesion, well-being, volunteering and citizenship, place-making.

SEEDA will part fund a cross sectoral partnership focused on developing community based interventions to tackle the social, cultural and local economic barriers that cause young people (NEETS) not to be work ready in coastal areas. This three year programme will be supported by a longitudinal evaluation to capture soft outcomes i.e. changes in self esteem, as well as more traditional measurement e.g. attainment levels.

SEEDA will also work with partners to implement the South East Financial Inclusion Strategy that addresses regional infrastructure requirements, gaps in products and services and provides economies of scale and increased access to affordable financial products and services. Alongside this, SEEDA will continue to support partners lobby for tax and benefit reform. This will include finalising the regional living wage research and delivering a series of high level workshops with key public sector partners to identify where the living wage standard can be adopted. The Culture, Communities and Consumers Team will need to continue to influence upwards, particularly in respect of tax and benefit reform.

### **Vibrant Places and Communities**

Building on growing evidence that culture and the creative industries can provide an important driver for economic and social regeneration, SEEDA work with the Living Places Partnership to commission a framework for cultural investment with partners, that contributes to innovation, development of new markets and sectors, contributes to the visitor and local economies, development of the creative industries, distinctiveness of place, aspiration, economic inclusion and quality of life. As well as providing baseline information on the location on key cultural assets, this framework will link regional and encourage local distinctiveness in the visitor offer. A priority will be to support local partners to develop strong proposals for the Department of Culture Media and Sport's Seaside Resorts Fund where culture is a priority in their Sustainable Community Strategies and Local Area Agreements. SEEDA's role will be to provide leadership, ensure local partners have access to adequate advice and information to develop strong, effective proposals. We will also contribute some match funding. SEEDA will also contribute some capacity

building funding towards developing the cultural offer in the Growth Areas of the Thames Gateway, PUSH and Milton Keynes South Midlands, as part of the Regional Living Places Group – Creating Stronger Places through Culture.

Over the next three years a considerable proportion of SEEDA's resources are already committed to historic physical development projects led by the Development and Infrastructure Team. In order to maximise social and cultural outcomes from this investment, the Culture, Communities and Consumers Team will need to be more actively involved with the physical development process. The Team will work with social, health and cultural partners develop and apply a robust methodology to analyse local evidence to achieve greater economic inclusion, sustainable communities and cultural objectives from SEEDA's own physical regeneration programme, as well as use SEEDA regeneration activity to stimulate wider economic and social regeneration around the development area. This would also include anticipating the economic impact of changing demographics during the construction period e.g. migrant workers, and post construction e.g. changes in consumer demand for products and services. This will be a new area of influence for the Team.

Cultural events and festivals can also make a significant economic contribution to a local place, raise the profile and impact of the region's visitor economy, as well as contribute to social and cultural well-being. Again there is a need to "up the game" of all partners. SEEDA will need to ensure it invests its very limited resources in activities that make the greatest contribution to the sub regional and regional economy from any SEEDA investment. The South East Region has 550 festivals and has an acknowledged strength in carnivals and street theatre. Three cities, including Brighton, received funding through the Urban Cultural Programme and the proposal aims to build on the excellent but diffuse profile of cultural activity in the region. The recognition of the business benefits from "clustering" (both geographic and virtual) has been key in developing international competitiveness of several business sectors. SEEDA and other interested Cultural partners would support three Festival Cluster Pilots in the coastal contour.

### **Community and Corporate Collaborations**

In the UK there is a strong historical link between the Corporate Social Responsibility, Corporate Giving and VCS organisations, however this relationship has not always been effective or achieved the level of impact it has the potential to achieve. The Director of the Culture and Communities Team will continue to chair and develop the regional collaboration between corporate companies and the VCS through a Corporate Cabinet. This will enable corporate companies to contribute to the socio-economic priorities of a Sustainable Community through their CSR campaigns and corporate giving. For example, the MKOB Area team have identified that twenty percent of businesses stated they did not feel they had contributed as much as they could to the CSR agenda, and felt they could do more with help and guidance (GWE Research, May 2007). SEEDA's role in 42 will include providing leadership, partnership development, strategic guidance on need, opportunity and priorities, profile raising and ensuring quality and standards. Programmes will be developed using a framework of targets based on the socio-economic and cultural themes

in Sustainable Communities model (promoted by Academy of Sustainable Communities) and using the IMD 2007 to identify need. A small amount of SEEDA funding will be used to pump prime activities and lever additional private sector resources. Innovative uses of expertise, time, products and funding will be sought. Priorities themes for this initiative are:

- Digital Inclusion
- Financial Inclusion
- Work-readiness
- Healthy and Active Lifestyles
- Cultural Awareness and Opportunity

In the past SEEDA has supported the VCS sector through significant levels of core funding to the umbrella body RAISE, as well as through one off contracts for specific pieces of work. A transition programme will be funded to help the sector and RAISE, to become more financially independent from SEEDA, in order that the relationship moves from one of dependency to one of collaboration and partnership. SEEDA will also provide support to the sector, in order to develop, pilot and evaluate a regional standard for social impact measures in public procurement, in partnership with the Beacon Councils for Procurement.

### **New Paradigms – New Markets**

This priority recognises the need to be radically forward thinking. SEEDA will work with regional, national and international “thinkers” identify the major impact of cultural, social and demographic change and the way we live our lives, particularly in relation to future opportunities for cultural and social markets. Delivery of this priority will require SEEDA and its partners to develop a better understanding of how global, national and regional social, cultural and demographic change will affect the way we live our lives in the future, and the impact this will have on consumption patterns. The scope of possible areas for research and development ranges from understanding the trends and impact on health, social and cultural markets of the media, social networking sites, increase in home based working, an ageing and more ethnically diverse population, as well as economic threats such as increasing consumer debt. Increased knowledge in this area will be used to inform and influence other parts of SEEDA e.g. enterprise, innovation and creativity, development and infrastructure, as well as the Team’s own direct areas of work. The focus will be on the Diamonds for Growth Areas, where change is likely to be the most rapid.

## Making the Most of 2012

The South East already has a partnership framework and a strong, well-defined offer to **make the most of 2012**. SEEDA will continue to provide funding towards the overall co-ordination and secretariate, SEEDA will also contribute to:

- General Promotional events at international and regional level
- 2012 associated major sporting events and festival that bring significant economic benefit e.g. Brighton Beach Volleyball, World class rowing
- Access audits to ensure a world class welcome on arrival
- making the **Cultural Olympiad** Programme of festivals and events a success, as well as the South East proposal to the **Legacy Trust Fund**, which will attract 2 million additional funding for legacy projects within the region
- Develop a model to ensure that the pre-training camps located in the region contribute significant benefit to the local economy, including the BOA training camp at Aldershot
- Support to the opportunity for every child to be able to “Compete, Create, Collaborate” offer with a child in another country. This could include young people working across countries to develop a carbon offsetting scheme for 2012 activities in the south east.

## DETAILED SUMMARY OF SEEDA’S CONTRIBUTION TO TARGET 14 – SUSTAINABLE COMMUNITIES

Activity(ies) (what we are going to do)	Contribution to the Target (what it will achieve to delivering the target – quantitative where possible)	Partner(s) (for each activity)	Timescales			Status (planned, underway, completed)	Required Funding	Funding source(s)
			07-08	08-11	12-16			
Regional Index of Sustainable Well being: Develop and use a standard index across all Regional Development Agencies to allow for the regional comparison of regional sustainable prosperity	Will enable accurate, sustainable target setting and evaluation of all RES activities	SEEDA RAISE RDA Network SEE-In	X	X	X	Planned	£35,000	SEEDA
Develop the Equalities & Diversity, Inclusion, Health and Social Economy and Deprived Areas Evidence Base. Use to determine SEEDA policy, priorities for investment, and the most appropriate regional intervention to support Local Authorities, Private and Third Sectors to create	Informing specific targeting and experiences of economic development for the 6 strands of equality and diversity	SEEDA RAISE SEE-In Las EHRC	X	X	X	Underway	£710,000	SEEDA

Sustainable Communities. To include reviewing and analysing the re-focusing of European priorities coming from the mid-term review of the Social Agenda (2005 -10).								
Develop the Cultural Evidence Base including: Regional Cultural and Creative Industries Action Plan and an Investment Framework for the development of the Region's Cultural Assets: putting culture and the creative industries at the heart of place-making. To include ongoing investment in the Cultural Observatory			X	X	X	Underway	£630,000	SEEDA
Financial Inclusion: Develop and implement a financial inclusion strategy that addresses regional infrastructure requirements, gaps in products and services and provides economy of scale and increased access	Reduce the numbers of people experiencing personal and enterprise based financial exclusion, allowing more people to participate economically		x	x	X	Underway	£155,000	SEEDA
Lobby for Tax and Benefit Reform: Develop a regional position on benefit and tax reform among public sector partners to address interregional variations in the living wage standards	Remove tax and benefit barriers to economic participation experienced by the most excluded, enabling greater participation in enterprise, employment and training.		X	X		Planned	£150,000	SEEDA
Work Readiness in Young People: Pilot interventions to address social, cultural and local economic barriers that cause young people not to be work ready. Backed up by a longitudinal study	Develop work readiness in a pilot group of 200 young people currently at risk of exclusion. Develop pathways to support young people that can mainstream economic inclusion through the education and training system.		X	X	X	Underway	£630,000	SEEDA
Tackle Barriers to Worklessness Outside the Workplace, and Foster Community Led Prosperity : Provide support in expertise and gap funding to partners seeking to develop and replicate community based interventions to address the causes of worklessness within communities (going beyond skills provision and improving access to employment). To	Address soft skills and personal barriers to economic inclusion. Enabling the support of the Employment Target and the transformational action on worklessness.		X	X	X	Planned	£500,000	SEEDA

include progressing the Findings of Worklessness Study and RDA								
Community Cohesion. Develop and pilot interventions based on migrant worker research. Pilot Faith based leadership of community consultation in masterplanning with key faith groups.	Support local economic stability through community cohesion interventions that support integration and civic participation.		X	X	X	Underway	£375,000	SEEDA
Capacity Building for Culturally led Placemaking and Regeneration: Build knowledge and capacity to increase community access to existing and new community, cultural and social assets, networks and infrastructure in priority places for development and regeneration.			X	X	X	Planned	£1,425,000	SEEDA
SE Events and Festivals Programme - Collecting the Economic Dividend			X	X	X	Underway	£950,000	SEEDA
Seaside Resort Funding: Culturally led Regeneration in the Coastal Contour, that also develops the USP of the SE coast as a healthy and vibrant place to live, work and visit for all ages of the population				X	X	Underway	£1,250,000	SEEDA
VCS/SEEDA Transition Programme: Includes tapering funding for general regional infrastructure (reduction by 25% at end of three year period) but additional resources for specialist vcs organisations to pilot local solutions to worklessness and polarisation. Represents an increase overall to vcs capacity building	Increased impact and sustainability of third sector interventions in local communities.		X	X	X	Underway	£1,230,000	SEEDA
Corporate cabinet: A cross sector collaboration for the delivery of corporate social responsibility through vcs routes (incorporating the Corporate Cabinet): Priorities are digital inclusion, financial inclusion, worklessness and workreadiness, healthy and active people, culturally led regeneration	Corporate resources leveraged into local areas on a strategic basis		X	X	X	Underway	£510,000	SEEDA

Regional Standard for Social Impact: Work with partners to agree and establish a standard for social impact measures in public procurement contracts in partnership with Beacon Councils for Procurement	Uniform method of measuring social impact integrated into public sector procurement mechanisms, creating a more effective and transparent means of judging contractual added value		X	X	X	Planned	£210,000	SEEDA
Identify the major impact of cultural, social and demographic change and the way we live our lives, particularly in relation to future opportunities for cultural and social markets. The scope ranges from understanding the trends and impact on health, social and cultural markets of the media, social networking sites, increase in home based working, an ageing and more ethnically diverse population, as well as economic threats such as increasing consumer debt. Increased knowledge in this area will be used to inform and influence other parts of SEEDA e.g. enterprise, innovation and creativity, development and infrastructure, as well as the Team's own direct areas of work. The focus will be on the Diamonds for Growth Areas, where change is likely to be the most rapid.	Future forecasting aids planning for sustainable community interventions across all RES targets		X	X	X	Planned	£600,000	SEEDA
2012 Leadership, Co-ordination, Promotion and Overall Development of the Legacy			X	X	X	Underway	£1,330,000	SEEDA
Events and Festivals: Contribution to 2012 Associated Sports Events and Festivals that bring significant economic benefit, includes Yr 1: Beach volley ball at Brighton, Yr 2: World Rowing and Windsor Dressage			X	X	X	Underway	£800,000	SEEDA
Visitor Offer: Contribution to creating a World Class Offer on Arrival and Visit (including ETON and access audits)			X	X	X	Underway	£150,000	SEEDA
SE Legacy: £1 million contribution towards securing a SE Legacy including contribution towards match			X	X	X	Underway	£1,100,000	SEEDA

funding Socio-economic outcomes from SE Legacy Trust Proposal and a small additional amount towards the legacy model for Ashford Pre-Games Training Camp 100K in year 3 (including a model that can be used by other pre-training camp locations)								
Compete, Create, Collaborate: Contribution towards marginalised groups and international work (could include young people developing a carbon offsetting scheme - with an international dimension)			X	X	X	Underway	£150,000	SEEDA
Volunteering Strategy			X	X	X	Planned	£90,000	SEEDA

### 3. Sustainable Communities RES Activities Owned and Supported by Other Partners:

#### 3a Health Strand and NHS Partners:

Activity(ies) (what we are going to do)	Contribution to the Target (what it will achieve to delivering the target - quantitative where possible)	Partner(s) (for each activity)	Timescales			Status (planned, underway, completed)	Required Funding	Funding source(s)
			07-08	08-11	12-16			
Roll out best practice by Beacon Councils in training, support and communication procurement to the third sector	It will ensure public investment through contracts delivers social and environmental value. Increased value for the public pound and magnify social impact in local communities	NHS Local Authorities All public agencies	X	X	X	Planned	£700,000	All public agencies

Implement South East health strategy.(Developed in collaboration with SEEDA.)	Workstreams in health strategy support the target, i e Reduction of health inequalities. Promote sustainable region. Reduce violence and create safer communities. Improve workplace health and social inclusion in employment. Promote the health and well being of children and young people. Improve outcomes for older people.	SHAs  RPHG.  PCTs Public sector organisations				underway		Mainstream NHS and programme funding
Maintain current SEEDA /NHS partnership group and establish other linkages as needed to support above.	As above.					underway		
Maximise role on NHS as corporate citizen	Promotion of contribution of NHS to sustainable communities and reduction of carbon footprint.	NHS				underway		
Scope the regional response to " working for a healthier tomorrow" DH/DWP review of the health of the working age population	Reduction of worklessness, improve social inclusion in the workplace,reduction of sicjkness absence rates	NHS and partners				planned		
Plan NHS offer for 2012.	NHS service to made the most of 2012 and it's legacy	NHS and partners				Planning is underway.		

### 3b Culture and Creative industries

Still to be finalised with partners

### 3c Inclusion, Equality and Diversity Partners

Target 14 will host the oversight of the implementation of the RES wide Cross Cutting Theme for Equality & Diversity. This will include the implementation of the Implementation Plan Equality Impact Assessment recommendations. Partners for the implementation of these targets will be: Target leads and partner agencies, plus the RES Implementation external expert equality advisors. This group will be recruited in Summer 08.

Activity(ies) (what we are going to do)	Contribution to the Target (what it will achieve to delivering the target - quantitative where possible)	Partner(s) (for each activity)	Timescales			Status (planned, underway, completed)	Required Funding	Funding source(s)
			07-08	08-11	12-16			
<b>Target 1</b> Build a regional business strategy for diversity promotion in inward investment	Using diversity as a regional USP for foreign direct investment	Target 1 Partners		X	X	Planned	Built into target	
<b>Target 2</b> Establish links between equality strand groups and access to R&D expenditure	Opening up access to R&D for equality focused products, services and business opportunities	Target 2 partners		X	X	Planned	Built into target	
<b>Target 3</b> Develop a regional definition of innovation that encompasses social innovation in product and service design	Support the acceleration of innovation and opening up of new markets related to changing regional demography	Target 3 partners	X	X	X	Underway	Built into target	
<b>Target 4</b> Build upon best practice in	Physical development built to maximise use for all	Target 4 Partners	X	X	X	Underway	Built into target	

consulting with equality strand groups in physical development projects								
<b>Target 5</b> Develop a transformational model of business support for the most excluded.	Business start-up and growth in deprived communities and by equality strand groups accelerated	Target 5 partners	X	X	X	Underway	Built into target	
<b>Target 6</b> Apply the Freud Review of welfare reform principles to the design of training and skills programmes	Increase in take up of employment, education and training by equality strand groups	Target 6 partners	X	X	X	Underway	Built into target	
<b>Target 7</b> Establish a region wide-public sector approach to designing in equality to procurement	Added value delivered through public sector contracts	Target 7 partners	X	X	X	Planned	Built into target	
<b>Target 8</b> Ensure that transport initiatives design in equality and accessibility	All members of the community able to use public transport in their social and economic lives	Target 8 partners		X	X	Planned	Built into target	
<b>Target 9</b> Undertake an holistic approach to EIA of all sites at the master planning stage	Equality considerations built into all major sites in the South East at the outset	Target 9 partners	X	X	X	Planned	Built into target	
<b>Target 10</b> Ensure that employment interventions are designed to overcome exclusion ( design out benefit and self exclusionary factors)	Increase in economic participation by excluded groups to X% by XX	Target 10 partners	X	X	X	Planned	Built into target	
<b>Target 11</b> Identify consumer energy solutions and develop a	Increase in the use of sustainable consumer energy by equality strand groups	Target 11 partners		X	X	Planned	Built into target	

strategy to support equality group engagement in adopting these solutions.								
<b>Target 12</b> Ensure that the strategic actions are applied to this theme.	Mainstreaming of equality planning considerations built into environmental activities	Target 12 partners	X	X	X	Planned	Built into target	
<b>Target 13</b> Review equality of access to green spaces and the impact of quality of life on the most excluded.	Improved access to green spaces and improved wellbeing by excluded groups	Target 13 partners		X	X	Planned	Built into target	
<b>Target14</b> See target 14 action plan	Expert advice given at the strategic level to inform RES activity design.	Target 14 partners	X	X	X	Underway	Built into target	
<b>Expert Equality Advisors Group to be recruited</b>	Leveraging of national and international equalities expertise into the delivery of RES targets	SEEDA	X	X	X	Underway	Built into target	
<b>Strategic Actions</b> <b>Data Gathering</b> – All parts of RES Implementation have reliable data on the experiences of the equality strands in respective areas of public policy. <b>Target Setting</b> - Use the data to set clear targets to reduce discrimination and disadvantage that can be measured over time. <b>Recruitment</b> – Ensure all programmes requiring recruitment build in a proactive approach to	All regional projects, programmes and policies build in the building blocks of equality mainstreaming from the outset, improving accessibility and service delivery across the implementation of the Regional Economic Strategy.		X	X	X		Built into target	

<p>addressing potential barriers to recruiting staff from a diverse range of backgrounds.</p> <p><b>Training</b> –Ensure appropriate equalities training is received by all those working on relevant RES actions.</p> <p><b>Communications</b> – Ensure that all, policy and project based media is accessible, targeted and relevant to equality strand groups.</p> <p><b>Procurement</b> – Ensure that public duties for E&amp;D are passed through public procurement processes.</p> <p><b>Monitoring &amp; Review</b> – monitor and review progress of the RES implementation plan EIA</p> <p><b>Consultation</b> – Apply best practice in the development and revision of activities of the RES through targets consultation</p>								
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### 3d RAISE

Activity(ies) (what we are going to do)	Contribution to the Target (what it will achieve to delivering the target - quantitative where possible)	Partner(s) (for each activity)	Timescales			Status (planned, underway, completed)	Required Funding	Funding source(s)
			07-08	08-11	12-16			
<p>Support the development of the third sector by developing skills and practice in governance, leadership, management, accountability and participation in decision-taking.</p> <p>Enable organisations in the sector to access information that will enable them to target their resources and activities to areas of greatest need.</p> <p>Support for third sector organisations to strengthen income streams and explore diversification, where it is appropriate to their purpose and values.</p>	The large scale of the region and the high proportion of VCS organisations that are small and locally focused means that advancing third sector sustainability and coherence requires a strong infrastructure to act as advocate, and also provide support services	RAISE SESEN CDSE Regen Net SIPSE CVS's SEMEDA	X	X	X	underway	£1 million	
Develop a regional COMPACT between the VCS and all public authorities in the region to include funding and consultation protocols.	Will enable VCS organisations to receive fair treatment in funding and consultation	RAISE Public Sector	X	X	X	COMPACT Developed, work required to support public sector compliance	£50,000	Public authority contributions
Develop a joined up approach to funding the third sector via a regional funders forum.	Will maximise public investment, enable better targeting of funding programmes, fill gaps in funding and provide funding in the most beneficial way.	Public funders		X	X	planned	Funding not necessarily required	